RRH Portfolio Plan 2023/24

Strategic Project Tracker

	Division	MBEB Ambition	Key Projects	Description	Overall	RAG Status	Q1	2022 Q2	Q3	Q4	202: Q1	3 Q2	Q3	Q4	Q1	2024 Q2	Q3	Q4	202 Q1	5 Q2	Q3	Q4	20: Q1	26 Q2	Q3	MAR23 Updates
		Supported			date	MAR23	A M J	JAS	O N D J	JFM/	ν M J .	JASO	N D J	FM	A M .	JASO	N D	JFM.	A M J	JAS	O N D	JFM	A M J	JAS	O N D	Initial soft market testing was completed DEC22, however
				Phase 1.1: Issue soft market testing to inform the specification for the Housing Management Contract.	Dec-22	Completed			-																	due to lack of responses from suppliers we are further engaging the market and re-publishing the questionnaire in APR23
				Phase 1.2: Issue soft market testing to inform the specification for the Housing Management Contract	May-23	On-Track																				in APR23 Second market testing exercise live during month of IMAY23 as the first attempt gained insufficient interest.
nent	HPR	5	HRA Housing Management Contract	(Republish) Phase 2: Procure specialist legal and finance advice on the Beehive scheme.	Feb-23	Completed				-																Legal advice is now being used to inform the future stock managemet appraisal.
Vlanagei				Phase 3: Preparation of documentation: Scope, specification, KPIs	Jul-23	On-Track																				Work on track to commence April 2023.
olicy/1				Phase 4: Gateway 1 report seeking authorisation to proceed with Housing Management tender	Sep-23	Not Started																				Timescales reviewed due to having to run a second phase of soft market testing to inform the tender specification and process.
ng F	Compliance & Strategy	3	Homelessness Strategy Review	Undertake a review of the current Homelessness Strategy and implement a new 5 year strategy.	Dec-23	On-Track																				Project has started, and initial groundwork is being worked on.
lousi	HPR	3	HRA Tenancy and Policy Documents	Identifying and producing all documents and policies associated with the running of the Housing Revenue Account (HRA).	Mar-24	On-Track								F												The policy documents were approved at Execs in MAR23, pending consultation to commence in MAY.
-	Housing	3	Allocations Scheme	Reviewing the existing allocations scheme and consulting on changes that need to be introduced.	Dec-23	On-Track for revised deadline							-							Review undertaken of the existing scheme areas of good practice and adjustment required outlined and discussed with Campbell Tickell. Timescale established due final draft to be presented to Councillors on SEP-OCT23 (following wide consultation)						
	HPR	3	Effective Management of HRA Properties	Contract performance and monitoring of existing/new housing stock.	May-23	On-Track		•			•															Ongoing - regular monitoring in place.
ontracts	Housing	5	Supported Housing Contracts Review and Tenders Completed	Ensure that all supporting housing contracts are up-to-date and achieving the agreed aims and KPIs.	Jun-22	Completed	-																			Completed JUN22.
Ŭ	Compliance &	3		Ensure the effective roll out of the Household Support Grant	Mar-23	Completed																				This tranche of funding has now closed.
Ð	Strategy Compliance & Strategy	3	Grant Roll out of Household Support Grant tranche 4	making sure funding is fully utilised. Ensure the effective roll out and ongoing effectiveness of the Household Support Grant making sure funding is fully utilised.		Not Started									•											As of Q1-20323, noted as not started. At time of report preration, Delivery Plan authorised. This tranche of funding is due to open for applications from 05th June 2023, the team are in the process of preparing
Servic	Compliance & Strategy	3	Homes for Ukraine	Implementation and delivery of the Homes for Ukraine Programme, ensuring Government Guidance is followed and continually kept under review	Apr-24	On-Track									•											resources for the distribution of this funding Programme continues to run, weekly hub in place, coffee mornings still taking place and Govt guidance in terms of assessment and safeguarding processes are being adhered to
	Housing	3	Service Review Disabled Facilities Grants	Review, benchmark and propose changes to the scheme, then to be taken to Members for consideration and formal sign off.	Oct-23	On-Track						•														Service manager is drafting new Housing Assistance Policy as result of reviewing service. First draft for internal consultation, should be completed mid MAY23 and final draft for Councillors still on target for OCT23.
	Planning	3	Planning Obligations SPD	Document that provides guidance on the council's general approach to planning obligations, and where relevant, sets out the requirements and mechanisms for securing contributions.	Jun-22	Completed	•																			SPD now adoped. Completed JUN22.
	Planning	3	Orpington Town Centre SPD	Document that provides detailed guidance to assist with the implementation of adopted Development Plan policies - Bromley Local Plan and the London Plan - that relate to Oroinoton Town Centre.	Jul-23	On-Track for revised deadline				•	•															Going to DC (13JUN23) and PDS (15JUN23). Planned for Exec on 05JUL23 for adoption.
			Bromley Town Centre SPD Document that provides detailed guidance to assist with the implementation of adopted Development Plan policies - Bromley Local Plan and the London Plan - that relate to Bromley Town Centre.	Phase 1: Preparing documents for consultation. Phase 2: Documents out for consultation.	Sep-22 Jan-23	Completed Completed																				Public consultation has been completed on JAN23.
	Planning	3		Phase 3: Review consultation responses, making any necessary changes before adoption.	Sep-23	On-Track for revised deadline					•	F														Progress made to Phase 3. Review in progress. Expected to go Committee for adoption (anticipated SEP23),
			Urban Design Guide SPD	Phase 1: Preparing documents for consultation.	Sep-22	Completed																				Completed SEP22.
			Document that provides guidance on urban design to inform and engage	Phase 2: Documents out for consultation.	Dec-22	Completed			▶ ►																	Completed DEC22.
2	Planning	(3)	developers, applicants, planning officers and other interested parties in bringing forward proposals for development in Bromley.	Phase 3: Review consultation responses, making any necessary changes before adoption.	Jul-23	On-Track for revised deadline			,	>	•															Going to DC (13JUN23) and PDS (15JUN23). Planned for Exec on 05JUL23 for adoption.
Planning				Phase 1: Regulation 18 'Issues and Options' consultation – consultation covering each of the topic areas to be included in the Local Plan.	Mar-23	Not Started																				The start for this was APR23 and antiipated to completed in JUN23 given the original MAR23 target. An agreed delay due to internal business review.
			Local Plan Review	Phase 2: Full draft Local Plan (Regulation 18) consultation - consultation on a detailed draft of the Local Plan, with draft	Sep-23	Not Started																				Not yet commenced. Expected to commence JUN23.
	Planning	(3)	Review of the Bromley Local Plan to reflect new Council	policies. Phase 3: Submission draft Local Plan (Regulation 19); and submission to SoS - the final draft Local Plan that is	Mar-24	Not Started																				Not yet commenced. Expected to commence JAN24.
	-	J	priorities and changes to national and regional planning policy.	intended to be submitted for Examination. Phase 4: Examination - Independent examination by a planning inspector (or inspectors), including a series of		Not Started															Not yet commenced. Expected to commence MAR24.					
				examination hearinos. Phase 5: Inspector's Report and Adoption - If the plan is found 'sound' and legally compliant (set out in an inspector's report), it can then be adopted, this would be subject to any modifications required by the inspector in their report. Adoption of the Local Plan is a matter for Full Council.	Dec-24	Not Started											•									Not yet commenced. Expected to commence SEP24.

		New IT system	Phase 1: Establishing requirements, specification and supplier research		Completed		P									Completed NOV22.
Planning	5	management software that will enhance workflows,	Phase 2: Authorisation and procurement of the management system.	Feb-23	Completed		►	=								Completed in FEB23, contract with IT vendor has now been signed.
		remove reliance on paper and improve interaction with both the public and other services.		Aug-23	On-Track				•							Engagement with Arcus has commenced, work continues.
			Phase 4: Training, installation and implementation of the new software.	May-24	Not Started	1				•						Not yet commenced. Expected to commence APR23 subject to agreement of the contract.

				Phase 1: Operational Property Review undertaken to be approved by Executive.	Nov-22	Completed		Completed NOV22.
	HPR	3	Future Sites	Phase 2: Feasibility work to be undertaken following the Operational Property Review report being approved by the Executive.	Sep-23	On-Track		Following Executive approval of the overall OPR programme options appraisal work is now being completed on the phase 2 potential housing sites.
	HPR	3	Meadowship Phase 1	Property purchasing scheme for homeless households and to reduce the use of temporary accommodation.	May-23	On-Track		Last 30 properties in the scheme are progressing throug conveyancing. All other properties are now tenanted.
				Phase 1: Create documents for the property purchasing scheme	Nov-22	Completed		Completed NOV22.
	HPR	3	Meadowship Phase 2	Phase 2: Purchasing the properties to reduce the use of temporary accommodation	Jul-25	On-Track		Funding drawndown MAR23 and Purchasing team acrtively seeking properties.
-	Regen	3	Bushell Way	Housing site delivering 25 affordable units.	Jul-22	Completed		Completed JUL22.
	Regen	(3)	Anerley	Housing site delivering 10 affordable units.	Jul-22	Completed		Completed JUL22.
	Regen	3	Burnt Ash	Housing site delivering 25 affordable units.	Nov-22	Completed		Completed NOV22.
	Regen	(3)	York Rise	Housing site delivering 35 affordable units.	Aug-23	On-Track		Construction works are underway.
1	Regen	3	West Wickham Library and housing	Housing site delivering 14 affordable and 12 private units.	Apr-24	On-Track for revised deadline		Both housing and library construction contracts have commenced.
	Regen	3	Bromley North (appraisal)	Housing site being assessed for feasibility and planning application outcome delivering 38 affordable and 37 private units.	Sep-23			Planning application has been submitted.
	Regen	3	Beckenham Triangle (appraisal)	Housing site being assessed for feasibility.	Sep-23	Off-Track		Viability of site being assessed. The timescale has been set back due to GLA grant funding review.
				Phase 1: To review the condition survey and options appraisals for the travellers sites	May-23	Completed		
	HPR	3	Travellers Sites Conditions Survey and Options Appraisal	Phase 2: Complete refurbishment, options and feasibility appraisal	Nov-23	Not Started		Due to the issues identified within the conditions survey, is necessary to undertake a larger full options appraisal both traveller sites. Recruitment for a Project Manager to undertake this work is underway.
	Regen	3	Bromley High Street Improvement Works	Town centre capital works including electrics, planting, paving and lighting.	Sep-23	On-Track for revised deadline		Progress has now been made and lighting tests have been undertaken. Officers are now confident that works will be completed by October but the project is behind original schedule.
	Regen	(3)	Penge High Street Works	Town centre capital works including electrics, planting, paving and lighting.	Apr-23	On-Track		Main works complete - in final snagging period
	Regen	(3)	Beckenham High Street Works	Town centre capital works including electrics, planting, paving and lighting.	Apr-23	On-Track		Main works complete - in final snagging period
	Regen	3	Crystal Palace Park	Phase 1: Regeneration of the historic 200 acre park. Planning permission secured and subway restoration completed.	Dec-23	On-Track		Additional grant secured from Historic England and Subway works on track for completion. Royal invitation sent out.
	Regen	3	Regeneration	Phase 2: Restoration of the dinosaurs and the Italian terraces.	Sep-26	On-Track	-	NLHF grant secured and multi-disciplinary team tender process complete with award report to May Exec.
	Regen	(3)	Transfer of Crystal Palace Park Lease to Trust	New form of governance for Crystal Palace Park.	Sep-23	Off-Track		Notice now given to idverde and transfer date confirmed as 15SEP23.
	Regen	3		Improvements to parades across the borough such as planters, pavers and CCTV works.	Sep-23	Off-Track		Riney contract continues to cause delays and some schemes are undeliverable. Draft report prepared for JUN23 committee.
	Regen	3	Develop Orpington town centre including a refurbished or new leisure centre	Refurbish the Walnuts leisure centre.	Dec-26	On-Track		Contract with Alliance in place.
	Regen	3	Beckenham Public Hall	The future of this building is to be considered as part of the Operational Property Review.	Mar-23	Completed		Disposal agreed through OPR report.
	Regen	3	Review potential for commercial and community uses of disused park buildings and instigate action plan to bring buildings back into use.	Review to be undertaken in partnership with the parks team.	Apr-24	On-Track		Tender process started to inform this work. It is being lee by parks team with input from Economic Development.

			Ontions Appraisal Community	Options on the future of the service.	1		Committee report on findings of the options appraisal was
	Regen	(3)	Resource Centres	Options on the future of the service.	Jul-22	Completed	presented to RR&H PDS in NOV22
strategy	Regen	3	Community Resource Centres	Review buildings suitable for relocation.	Feb-23	Completed	A building review was undertaken and the libraries at Mottingham and SI Paul's Cary were identified as most suitable location. Castlecombe being considered for Mottingham longer term so works have only commenced on the SI Paul's Cary site
R and S	Regen	3	Leisure Strategy and Review (Sport & Physical Activity Strategy)	Needs assessment and leisure strategy with modelling to inform future decisions, including Planning decisions on leisure centre refurbishments.	Sep-23	At-Risk	Leisure Strategy has been produced and is at the review stage. The review has shown that significant work still needed. It will be taken to R,R&H PDS In NOV23 with view of adoption.
ß	Regen	3	Production of playing pitch strategy for the borough to support decision making particularly through planning and enable access to funding.	Planning document required to inform decision making.	Jul-22	Completed	While the PPS is complete it has not been formally adopted by the Council. In the meantme an abridged has been produced which planning officers can use.
	Regen	(3)	Platinum Jubilee	Programme of activity to celebrate HM Queen's jubilee.	Jun-22	Completed	Activity programme successfully delivered to timescale and budget.
	Regen	3	Access to Sport and Royal Visit	Part of the Platinum Jubilee, visit by HRH Duke of Gloucester to the Access to Sport HAF programme for disadvantaged young people.	Jul-22	Completed	1500 local young people benefitted from the week, trying free, new activities with others, receiving nutritious, balanced food.
	Regen	3	Cultural events and activity	Open House.	Sep-22	Completed	Open House took place 8th-21st September. The festival ran for a longer period of two weeks to celebrate its 30th Anniversary. 22 venues in Bromley participated.
nts	Regen	(3)	Cultural events and activity	London Festival of Architecture.	Jun-23	On-Track	Content finalised for first ever Bromley participation in LFA.
lture Eve	Regen	3	Re-development of WW Leisure centre	Refurbishment of the West Wickham leisure centre site to a standard that allows the site to be leased for a rental income on a FRIL.	Dec-25	On-Track	Contract with Alliance has commenced and work is on track.
5	Regen	3	Armed forces covenant	Production of new armed forces covenant. Adoption of the new covenant by the Council. Production and implementation of the accompanying action plan.		On-Track	Worked commenced to review the covenant, revised covenant to be drafted for Member approval in MAY23.
	Regen	3	Coronation	Programme of activity to celebrate the Coronation of King Charles the III.	May-23	On-Track	The programme is on-track with regular highlight reports circulated to review progress. Activity programme finalised.
							Started the planning on JAN23, event will take place on MAY23. Events completed successfully Completed JUL22.
	Regen	(3)	Orpington BID renewal	Business improvement district re-ballot.	Jul-22	Completed	
	Regen	3	Penge BID renewal	Business improvement district re-ballot.	Oct-22	Completed	Completed OCT22.
E	Regen	3	Beckenham BID renewal	Business improvement district re-ballot.	Feb-23	Completed	Completed FEB23. Outcome - BID to discontinue 31MAR23
t Te	Regen	(5)	Bromley Economic Evidence Base	Review of the borough's current economic position and opportunities.	Oct-22	Completed	Completed OCT22.
nen	Regen	(3)	Night Time Enterprise Zone	GLA funded improvements to town centre to encourage evening activity.	Mar-24	On-Track	Programme continues with first claim submitted 26MAR23.
dola	Regen	(3)	Business Friendly Licensing & Regulation Fund EOI	Grant application.	Oct-22	Completed	Completed OCT22, Grant application was unsuccessful.
Deve	Regen	(3)	CARF	COVID business support grants through business rate relief.	Aug-22	Completed	Completed AUG22.
ji L	Regen	3	FSB Local Government Awards	Award application.		Completed	Completed AUG22.
conor	Regen	5	UKSPF business support project funding allocation specifications	Grant specifications submitted to the GLA.	-	Completed	Completed AUG22.
	Regen	5	UKSPF business support and community projects	West Wickham library enhancements and business support.	Mar-25	On-Track	Submitted Interim Borough Return to GLA in April 2023 for UKSPF SLB and Community & Place programmes.
	Regen	5	Strategic Investment Fund (SIF) proposal to GLA	Investment in the development of local dark-fibre broadbard network to enable upgrade of Council-owned sites/buildings to full-fibre, including extra capacity for additional commercial investment in the Borough.	Aug-23	On-Track	Proposal submitted to GLA for SIF in March 2023.